



Amnesty International United Kingdom Section Financial Report to Members: 2020 – 1st Quarter

Welcome

Welcome to the latest quarterly finance report for Amnesty International United Kingdom Section (Section) members for the 3 months ended 31 March 2020. The main body of this report presents Section figures and narrative.

This is the first report to Members since the onset of the Covid-19 crisis. The organisation has worked hard to understand the impact of the crisis on our finances, and during the first quarter of the year reviewed all items of income and expenditure to create a new re-based budget for 2020, by taking into account known impacts and making informed assumptions about the rest of the year. This report focusses on the changes from that original budget to this re-based budget.

We have also included a summary figures of the Amnesty International UK Section Charitable Trust (Trust) at the end of the report, for illustrative purposes only. Feedback and questions can be sent to: financecontact@amnesty.org.uk.

Section figures summary table

Income & expenditure statement for the 3 months ending March 2020		Year to date			Full Year		
UNRESTRICTED		Actual	Budget	vs Budget	2020 Budget	2020 Re-based Budget	vs Re-based Budget
Net fundraising and other income	Fundraising income	2,221	2,228	(7)	9,060	8,517	(543)
	Fundraising expenditure	(328)	(356)	28	(1,478)	(1,455)	22
	Fundraising salaries	(206)	(168)	(38)	(826)	(810)	16
	Fundraising net income	1,687	1,704	(17)	6,756	6,252	(504)
	Other income	91	80	11	441	482	42
	Grant Income from the Trust	0	1,012	(1,012)	4,048	4,048	0
Total net income	1,778	2,796	(1,018)	11,245	10,782	(462)	
Non fundraising expenditure	International movement	0	(41)	41	(163)	(163)	0
	Non Fundraising Salaries	(1,603)	(1,473)	(130)	(6,075)	(5,791)	283
	Corporate Services	(604)	(607)	4	(2,486)	(2,131)	355
	Supporter Campaigning	(282)	(576)	294	(2,185)	(1,745)	440
	CE's Office	86	(67)	153	(168)	(119)	49
	Directorate	(2)	(9)	7	(70)	(21)	49
	Total non-fundraising expenditure	(2,405)	(2,774)	369	(11,146)	(9,970)	1,176
Surplus/(Deficit)	(627)	22	(649)	99	812	713	

Income & expenditure statement for the 3 months ending March 2020		Year to date			Full Year		
RESTRICTED		Actual	Budget	vs Budget	2020 Budget	2020 Re-based	vs Forecast
	Restricted Grant income from the Trust	0	0	0	100	146	46
	Other restricted income	71	0	71	62	62	0
	Total restricted income	71	0	71	162	208	46
	Non Fundraising Salaries	(43)	(42)	(1)	(171)	(157)	15
	Supporter Campaigning	0	0	0	(41)	(15)	26
	CE's Office	(21)	(12)	(9)	(120)	(98)	23
	Total restricted expenditure	(65)	(54)	(11)	(333)	(270)	63
Restricted - Surplus/(Deficit) - impact on restricted reserves	6	(54)	60	(171)	(62)	109	

Total restricted and unrestricted Surplus/(Deficit)	(620)	(31)	(589)	(73)	750	823
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The tables above splits unrestricted and restricted figures and provides aggregated totals beneath. The year to date deficit of £620k is £589k worse than budget mostly due to a £1.0m shortfall in grant income from The Trust. This is partially offset by delayed spend across the teams. The large part of the narrative in the rest of the report focusses on the full year position and describes the change from a £73k deficit originally budgeted, to a full year £750k surplus.



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Total net income – The full year re-based budget is £462k lower than the original budget which is mostly driven by lower fundraising income. This line includes around £275k of additional Covid-19 grant income from the UK government, largely to support our retail operations.

Trust-Section Grant – The full year rebase budget remains unchanged to the budget at £4.05m. The Section did not submit a grant request in the first quarter of 2020 but requests will be submitted in the second quarter.

Fundraising income – The full year rebase budget is £0.5m lower than budget which is largely driven by loss of income from Shops and Retail as a result of closure due to the COVID-19 situation, this income reduction is partially offset by the Rate Relief Scheme. Shops closed from mid-March and the rebase budget assumed closure until end of June, then assuming footfall and so income will be impacted by the government or self-imposed restrictions until end of Sept, and normal trading commencing in Q4.

Other expenditure

Salaries – The combined (restricted and unrestricted) full year re-based budget salary cost is £283k lower than budget, largely through vacancy savings, as a result of the current recruitment freeze on all but business critical posts while all our staff are having to work remotely.

Supporter campaigning and Communications – The full year re-based budget is £466k lower (unrestricted and restricted together) than budget across the teams. The Covid-19 crisis has impacted our ability to continue with some planned work, including the AGM and other events, and the re-based budget reflects savings here. The crisis has created opportunities and there have not been savings in all areas, particularly as we focus on our ability to communicate digitally during the crisis and develop Covid-19 relevant campaigns.

Corporate services – The full year re-based budget is £366k lower than budget across all teams, with some planned work around facilities and upgrading IT systems not now possible contributing around £200k and savings across the rest of the department contributing the rest.

Long-term financial plans - The 2020 re-based budget and long-term financial plan will seek to place Section free reserves in line with our target range throughout the strategic period ending 31 December 2022. Significant uncertainties and challenges remain in our financial plans into 2022.

We have undertaken risk analysis across all lines of income in the Section, and have developed more regular monitoring of performance to enable informed and quick reaction to mitigate any negative impacts of the Covid-19 crisis.

Section Free Reserves – (reserves that are unrestricted and undesignated) at 31 March 2020 are £3.0m, and are expected to rise to £4.4m at the year end. The target range of free reserves for the Section is £2.8 to £3.8m.

	Summary Balance Sheet For the period ended March-20			Summary Balance Sheet Rebase Budget 2020	
	2019 December	2020 MARCH	Year to date movement	2020 December	Full year 2020 movement
	Section £000's	Section & Freestyle £000's	Section & Freestyle £000's	Section & Freestyle £000's	Section & Freestyle £000's
Fixed Assets					
Total Fixed Assets	4,067	4,001	(66)	3,982	(85)
Net Current Assets	3,602	2,766	(836)	4,785	1,183
Intercompany Balances	7	289	282	0	0
Net Assets	7,676	7,056	(620)	8,767	1,091
Reserves					
Undesignated	3,348	2,997	(352)	4,422	1,074
Designated	4,067	4,001	(66)	3,982	(85)
Total Unrestricted	7,415	6,997	(418)	8,404	989
Restricted	261	58	(202)	363	102
Endowment	0	0	0	0	0
Total Reserves	7,676	7,056	(620)	8,767	1,091



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Trust Financial Summary 2020 Budget

Income & expenditure statement for the 3 months ending March 2020		Year to date			Full Year			Full Year
UNRESTRICTED		Actual	Budget	vs Budget	2020 Budget	2020 Re-based Budget	vs Forecast	2019 Budget
Net fundraising and other income	Fundraising income	3,824	5,769	(1,944)	19,138	17,036	(2,103)	18,587
	Fundraising expenditure	(700)	(838)	138	(3,368)	(2,941)	428	(3,145)
	Fundraising salaries	(360)	(382)	22	(1,527)	(1,427)	100	(1,648)
	Fundraising net income	2,764	4,549	(1,785)	14,243	12,668	(1,575)	13,794
	Other income	4	6	(3)	26	26	0	46
Total net income	2,768	4,555	(1,787)	14,269	12,694	(1,575)	13,840	
Non fundraising expenditure	International movement	0	(2,230)	2,230	(8,920)	(8,142)	778	(8,687)
	Trust Human Rights grant	0	(1,012)	1,012	(4,048)	(4,048)	0	(2,500)
	Non Fundraising Salaries	(440)	(462)	22	(1,847)	(1,847)	0	(2,014)
	Corporate Services	17	(30)	47	(70)	(45)	25	(301)
	Supporter Campaigning	(78)	(28)	(50)	(10)	36	46	(9)
	CE's Office	(96)	0	(96)	0	(46)	(47)	0
	Directorate	(1)	0	(1)	0	0	0	0
	Total non-fundraising expenditure	(598)	(3,761)	3,163	(14,894)	(14,092)	+ 802	(13,511)
Surplus/(Deficit)	2,170	794	1,376	(625)	(1,398)	(773)	326	

Income & expenditure statement for the 3 months ending March 2020		Year to date			Full Year			Full Year
RESTRICTED		Actual	Budget	vs Budget	2020 Budget	2020 Re-based	vs Forecast	2019 Budget
	Restricted income	0	(65)	65	756	1,489	733	727
	Other Restricted Expenditure in Trust	0	0	0	0	0	0	0
	Grant to the International Movement	0	(164)	164	(656)	(561)	95	(611)
	Grant to the UK Section	0	0	0	(100)	(146)	(46)	(120)
	Total restricted expenditure	0	(164)	164	(756)	(707)	+ 49	(731)
Restricted - Surplus/(Deficit) - impact on restricted reserves		0	(229)	229	(0)	782	782	(4)

Total restricted and unrestricted Surplus/(Deficit)	2,170	565	(1,605)	(626)	(617)	9	322
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Notes to the Report

Rounding

- Precise figures are used to generate the report but figures are displayed as rounded to the nearest £1k.

Income and Expenditure

- All Income is displayed as a positive number.
- All expenditure is displayed in brackets.
- A bottom line surplus is therefore shown as positive, and a bottom line deficit is shown in brackets.

Variations

- All variances which are gains to the business are shown as + ve. i.e. higher income or lower expenditure than budget.
- All variances which are negative to the business are shown as - ve and displayed in Red i.e. lower income or higher expenditure than budget.